

Item 4: Structural Changes to NHS Kent and Medway Integrated Care Board

By: Kay Goldsmith, Assistant Democratic Services Manager (Operations)

To: Health Overview and Scrutiny Committee, 3 June 2026

Subject: Structural Changes to NHS Kent and Medway Integrated Care Board

Summary: This report invites the Health Overview and Scrutiny Committee to consider the information provided by NHS Kent and Medway.

It provides background information which may prove useful to Members.

1) Introduction

- a) NHS Kent and Medway is progressing through a major organisational transition to implement a new operating model from 1 July 2026. They have provided the attached report to update the Committee on progress and provide assurance the programme is being implemented safely, with no impact on patient services.
- b) The Committee were notified of the internal changes by the Chief Executive as part of his update in December 2025.

2) Recommendation

- a) In line with HOSC's Terms of Reference, the designation of "substantial variation of service" cannot be applied to this change, which relates to a constitutional change.
- b) RECOMMENDED that the Committee note the report.

Background Documents

NHS Kent and Medway Chief Executive Update (4 Dec 2025) [Agenda for Health Overview and Scrutiny Committee on Thursday, 4th December, 2025, 10.00 am](#)

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